





# **OPERATION KENOVA**

# PROGRESS & THEMATIC PEER REVIEW 2020

**TIMETABLE - V7/23/09/20** 

NPCC Homicide Working Group Review Team







#### **Information**

This timetable has been formulated in support of the Operation Kenova Progress & Thematic Peer Review 2020 "terms of reference" commissioned by former Chief Constable Jon Boutcher the officer in charge (OICC) Operation Kenova, there are two strands to the peer review:

- 1. A progress "peer" review of the approach to the independent police review into crimes linked to a group referred to as the "Glenanne Gang" known as Operation Denton.
- 2. A thematic "peer" review of strategic approach to Operation Kenova as well as specific investigations to include Operation Mizzenmast and Operation Turma, in light of further referrals beyond its original terms of reference.

Both reviews will be led by former Assistant Chief Constable Paul Fullwood (MV/SC) & Detective Chief Superintendent Kevin Southworth (DV Strap'd) on behalf of the National Police Chiefs Council Homicide Working Group (NPCC HWG) they will be supported by Jim Bambridge (MV/SC – working remotely from secure police premises) & Laura Crosby.

Significant documents have been sent to the review team already, however the review timetable will allow the opportunity to review progress and examine thematic areas of both review strands. Where further review work is required this will be discussed with the officer in charge in the first instance and will form part of the hot debrief.

Whilst not documented on the timetable further arrangements will be made to discuss with key members of the strategic partnership groups in consultation with the Operation Kenova Executive Group.

It is recognised the current "Covid 19" restrictions and therefore arrangements will be made to ensure activity in support of the review remains "Covid Secure" through the use of different locations & safe distancing following current HM Government Advice, i.e. 10 Victoria Street (10VS) New Scotland Yard (NSY) or via Microsoft Teams/Zoom.

This review timetable has been devised to ensure minimum disruption when covering the key areas, remains flexible & relies on the named responsible owners to ensure the correct people are available for the Operation Kenova Review Team & appropriate access to the relevant material. At the conclusion of both "progress & thematic" reviews a final report will be shared with the Commissioning Officer & Senior Investigating Officers.

#### **Points of Contact**

• [Names / Telephone numbers redacted]





| Date   | Theme/activity   | Location   | Responsible owner   |
|--|--|--|---|
| Monday -<br>05/10/20<br>Start:<br>15:15 hrs    | Operation Kenova Review Briefing/familiarisation/context:  1. Op Kenova overview (Mizzenmast/Turma)  2. Op Denton  3. Op Kenova Governance and partnership/stakeholder arrangements.                       | NPoCC<br>Conference<br>Room, 2 <sup>nd</sup><br>Floor 10VS | (sio) (IO) (SIO) [Names redacted]   |
| Tuesday –<br>06/10/20<br>Start:<br>16:15 hrs   | Op Denton – SIO Strategic Review Discussion (Strategy, Policy & Decision Making)  1. Status of Op Denton investigation 2. SIO Decision Logs  | 10VS   | ZOOM MEETING  (SIO) (IO) [Names redacted]   |
| Wednesday –<br>07/10/20<br>Start:<br>09:00 hrs | Op Denton: Approach and Methodology (Phases 1 – 4) Barnard Judgement/Terms of Reference:  1. Analysis & review of cases through the HEAD 2. Composition of Glenanne series 3. State collusion 4. Article 2 | NPoCC<br>Conference<br>Room, 2 <sup>nd</sup><br>Floor 10VS | (SIO) (IO) [Names redacted]  (Intelligence Manager) (Higher Analyst) [Names redacted] |
|  | <b>5. Observe</b><br>Op Denton/Kenova<br>Tasking meeting (10:30)   | NPoCC<br>Conference<br>Room, 2 <sup>nd</sup><br>Floor 10VS | (SIO)<br>(PA)<br>[Names redacted]   |
| Thursday –<br>08/10/20<br>Start:<br>12:00 hrs  | Op Denton - Victim & Family Liaison  1. Partner Agency arrangements. (discussion/review)   | 10VS   | (IO) [Name redacted]  (Discovery & Liaison) [Name redacted]                           |
| Friday –<br>09/10/20<br>Start:                 | Op Denton - Intelligence & Information Management:   | 10VS   | [Names redacted] (HOLMES Manager)   |





| 09:00 hrs<br>&<br>12:00 hrs                                    | 1. HOLMES MIR/action management (discussion/review)  2. Disclosure management/article 2 compliance (discussion/review)                         |  | (Case Officer) [Name redacted]  (Disclosure Officer) [Name redacted] (Zoom)                             |
|--|--|--|---|
| Monday –<br>12/10/20<br>Start:<br>12:00 hrs                    | Op Denton - Intelligence & Information Management:  1. Intelligence strategy/management (discussion/review)  2. Analysis follow-on             | 5 <sup>th</sup> Floor,<br>10VS               | (Intelligence Manager)<br>(Higher Analyst)<br>[Names redacted]  |
| Tuesday –<br>13/10/20<br>Start:<br>09:00 hrs<br>&<br>12:00 hrs | Op Denton – Stakeholder Engagement, Communications & Transparency  1. (discussion/review)  Op Denton – Analysis  1. Analysis follow-on meeting | 5 <sup>th</sup> Floor,<br>10VS               | (SIO) Communications Manager (via Zoom) [Names redacted]  (Higher Analsyst) + Analysts [Names redacted] |
| Wednesday–<br>14/10/20<br>Start:<br>12:00 hrs                  | Op Denton – Strategic – Capability and Capacity  1. Additional themes  | 5 <sup>th</sup> Floor,<br>10VS               | (SIO) and (IO) [Names redacted]   |
| Thursday -<br>15/10/20<br>Start:<br>12:00 hrs                  | Op Denton – Reflect & Review   | 5 <sup>th</sup> Floor,<br>10VS               | (SIO) and (IO) [Names redacted]   |
| Tuesday -<br>20/10/20<br>Start:                                | Op Kenova – Strategic Command and Leadership   | NPoCC<br>Conference<br>Room, 2 <sup>nd</sup> |   |





| 10:00 hrs                                      | <ol> <li>Governance &amp;         Accountability</li> <li>Strategic Partnerships</li> <li>Stakeholder Engagement         &amp; Communication/Media</li> <li>Public Reassurance &amp;         Scrutiny</li> <li>Resource &amp; Financial         Management</li> <li>Capability &amp; Capacity</li> <li>Community Impact</li> <li>Organisational Learning</li> <li>Technical Opportunities</li> <li>Legacy Considerations         (discussion/review)</li> </ol> | Floor 10VS   | (A/SIO) (HR / Finance Manager) (Communications Manager) Via Zoom [Names redacted]  |
|--|---|--|--|
| Wednesday -<br>21/10/20<br>Start:<br>09:00 hrs | Op Kenova – Victims & Family Liaison  1. FLO strategy/case studies (discussion/review – AM)  2. FLO group forum (discussion/review - AM)  | NPoCC<br>Conference<br>Room, 2 <sup>nd</sup><br>Floor 10VS | (A/SIO)<br>(FLO)<br>(FLO)<br>[Names redacted]  |
| 12:00 hrs                                      | 3. Partner Agency arrangements (discussion/review - PM)   |  | (Liaison & Discovery) [Name redacted]  |
| Thursday –<br>22/10/20<br>Start:<br>09:00      | Op Kenova – Investigation Management  1. Key appointments 2. Team vetting, induction & accreditation 3. Tasking 4. Witness & Suspect Inclusion 5. Forensics 6. Risk Management 7. Security & Audit 8. Operational Security (discussion/review - AM) 9. Disclosure/Legal Advice 10. Exhibits 11. HOLMES/MIR - K1/K2 (discussion/review - PM)   | NPoCC<br>Conference<br>Room, 2 <sup>nd</sup><br>Floor 10VS | (A/SIO) (OpSy) (Forensics Manager & Exhibits) (Disclosure Officer) (HOLMES Manager) FLC/Witness Liaison Coordinator – NOT AVAILABLE [Names redacted] |
| Monday –<br>02/11/20<br>Start:<br>09:00 hrs    | Op Kenova – Intelligence Management  1. Team composition &  | NPoCC<br>Conference<br>Room, 2 <sup>nd</sup><br>Floor 10VS | (A/SIO)  |





| &   | accreditation 2. Tasking 3. Security & Audit 4. Covert Management & Proactive Strategy. (discussion/review)   |   | (Intelligence Manager) (OpSy) [Names redacted]                     |
|---|---|---|--|
| 12:00 hrs                                     | <ol> <li>Sensitive Information</li> <li>Link to MIR</li> <li>Partner Agency         Arrangements</li> <li>Operational Security         (discussion/review)</li> </ol> |   | ((A/SIO)) (Intelligence Manager) (OpSy) [Names redacted]           |
| Tuesday –<br>03/11/20<br>Start:<br>10:30 hrs  | Op Kenova/Mizzenmast/Turma  1. IO Meeting – JR  | via MS Teams (details sent out via a calendar invitation from Julie Wright) | ((A/SIO))<br>(IO)*<br>(IO)<br>(IO)*<br>(IO)<br>[Names redacted]    |
| 14:30 hrs                                     | Op Kenova – SIO Strategic / Thematic review/discussion  1. Op Kenova Investigations 2. Op Mizzenmast 3. Op Turma 4. SIO Decision Logs / Terms of Reference            | via MS Teams (details sent out via a calendar invitation from Julie Wright) | (SIO)* ((A/SIO)) (IO)* [Names redacted] * via MS Teams             |
| Thursday –<br>05/11/20<br>Start:<br>10:15 hrs | Op Kenova/Denton – Victims & Family Liaison  1. FLO strategy/case studies (discussion/review) 2. FLO group forum (discussion/review)                                  | NPoCC<br>Conference<br>Room, 2 <sup>nd</sup><br>Floor 10VS                  | ALL TO BE DONE VIA MS TEAMS  ((A/SIO)) (FLO) (IO) [Names redacted] |
| &<br>12:00 hrs                                | Investigators Forum (PM)  | NPoCC<br>Conference<br>Room, 2 <sup>nd</sup><br>Floor 10VS                  | ALL VIA MS TEAM  (IO) 4 Investigators:                             |





|                                   |   |  | [Names redacted]                                    |
|-----------------------------------|---|--|---|
|                                   |   |  |   |
| 15:45 hrs                         | Operation Kenova  |  | ALL VIA MS TEAMS                                    |
|                                   | Operation Security     (discussion/review)     Security & Audit   |  | (A/SIO)<br>(OpSy)                                   |
| Monday<br>09/11/2020<br>13:00 hrs | Op Kenova – Reflect and Review  | NPoCC<br>Conference<br>Room, 2 <sup>nd</sup><br>Floor 10VS                   | [Name redacted] Via MS Teams                        |
| &                                 | Proposal paper and future     historical investigation unit   | Floor 10VS   | Via MS Teams  |
| 15:00 hrs                         | 1. High level hot-debrief –         Op Kenova Executive         Group.     2. Any additional areas         required   | 5 <sup>th</sup> Floor<br>(10VS)  | Jon Boutcher,<br>(SIO)<br>(SIO)<br>[Names redacted] |
| Tuesday –<br>17/11/20<br>09:30    | Ops Denton/Kenova/<br>Mizzenmast/Turma  | 5 <sup>th</sup> Floor<br>(10VS)  | ((A/SIO))<br>(IO)                                   |
| &                                 | To liaise with the Crime Scene Co-ordinator to discuss/review requirement and facilitate access to Forensic Systems.  | 5 <sup>th</sup> Floor<br>(10VS)  | (Forensic Co-<br>ordinators)<br>[Names redacted]    |
| 13:00                             | To liaise with [Name redacted] and if possible with a brief   | 5 <sup>th</sup> Floor<br>(10VS)  |   |
|                                   | focus group of HOLMES team (incl disclosure) to understand HOLMES Team roles and nuances of HOLMES accounts, followed by introduction of local access to CT HOLMES for review . | NOTE: the<br>2 <sup>nd</sup> floor<br>conference<br>room is NOT<br>available | HOLMES Team [Names redacted]                        |
| Wednesday –<br>18/11/20           | To discuss, review and facilitate access to relevant  | Lambeth HQ – liaising  | (Forensic Co-<br>ordinators)                        |
| 10:00<br>&                        | forensic systems – case study review of operations.   | with<br>Forensic<br>Co-ordinator   | [Names redacted]                                    |
| 12:00                             | To facilitate access to CT<br>HOLMES for strategy review  | TBC by<br>[Names   | (Holmes Manager)                                    |





|  | and operation/nominal<br>tracking. To demonstrate Altia<br>searches and see how<br>disclosure/HOLMES accounts<br>work in practice.   | redacted]                       | [Name redacted]   |
|--|--|---------------------------------|---|
| Thursday –<br>19/11/2020<br>09:30<br>onwards | Review of documents:  Inclusion Strategy Example – Investigative case submission and associated reports (as flagged by (SIO) [Name redacted]  KEG Minutes (26/10/2020)  Discover MOUs  Discovery material, ie escalation process / letter to agencies and to witnesses  OIOC Policy File | 5 <sup>th</sup> Floor<br>(10VS) | (A/SIO) (Office Manager – to assist with viewing on HOLMES [Names redacted] |